March 18, 2021

IIoT World's Manufacturing Day

The largest Industrial IoT virtual event in the world



Send your questions using: #IIoTWorldDay #IIoTWorldDays

New business models enabled by IIoT & AI

10:30 AM - 11:30 AM ET



Sid Verma Hitachi Vantara



Bob Hynes

JR Automation



Johnaton Vest Hitachi Vantara



Anand Gnanamoorthy

Frost &
Sullivan



Geof Wheelwright

IIoT

World

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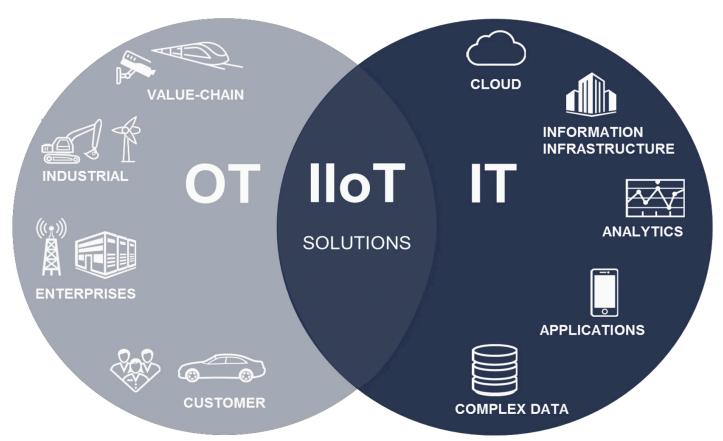
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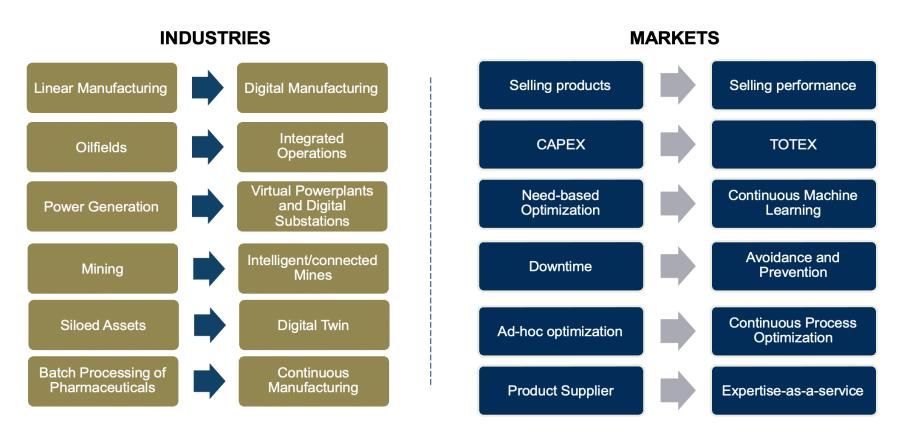
Anand Gnanamoorthy

Frost & Sullivan

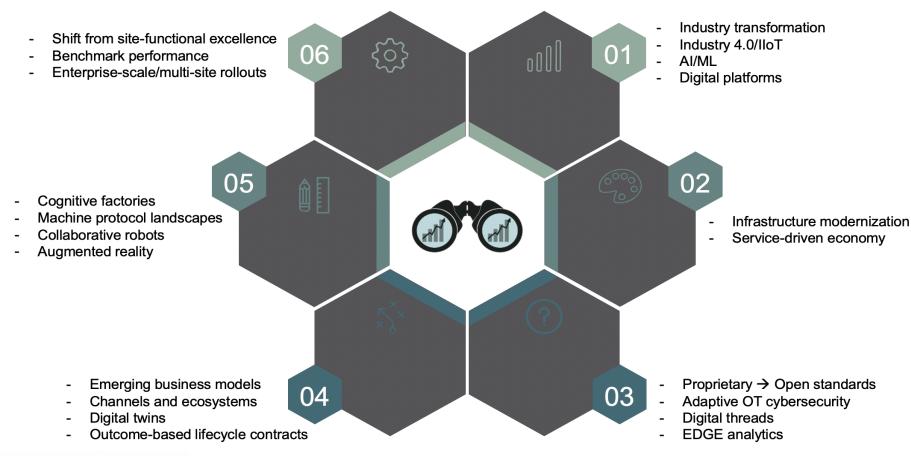
Convergence: IT/OT – New Growth Markets and New Monetization Opportunities



Tectonic Shifts Affecting Industries and Markets for Next Decade



Market Trends: Transformative Forces Over the Next 10 Years



"We Accelerate Growth"

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Sid Verma Hitachi Vantara

NEW BUSINESS MODELS ENABLED BY IIOT & AI

IIOT WORLD

Sid Verma

General Manager, Manufacturing Practice, <u>Hitachi Vantara, San Francisco, CA</u>



Manufacturing Industry and the New Normal?



The rate of change in external factors that impact a manufacturing business has increased over the past decade and is accelerating



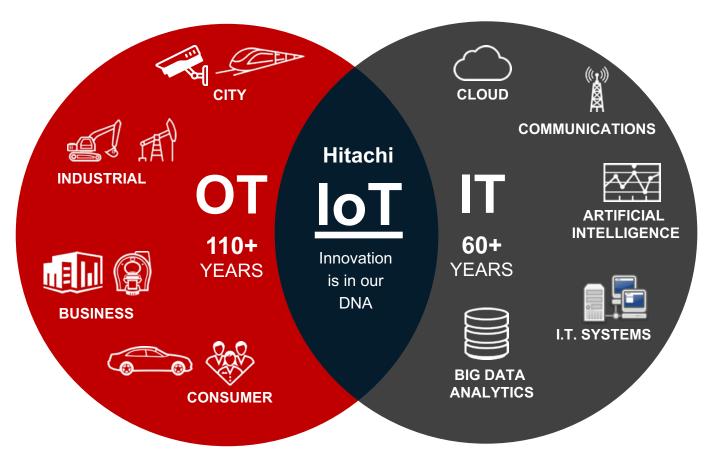
Reviving the global economy requires the revival of the manufacturing sector.

Bloomberg

Manufacturing contributes more than **15%** of GDP in many of the world's developed economies. (China - 27%, the US - 11%, Japan - 19%, Germany 23%, S. Korea - 29%, India - 16%)

Some Background on Hitachi Vantara

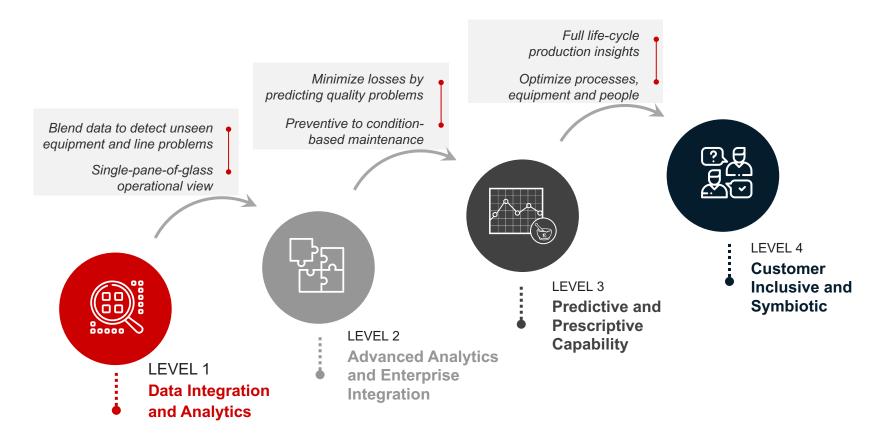




Intelligent Manufacturing Journey

Intelligent Manufacturing Maturity Model





Mapping A Solution Approach

In Concert with Your Intelligent Manufacturing Journey







Analytics









Supply Chain Health, Safety and Environment

Building Blocks for Digital Industrial Transformation

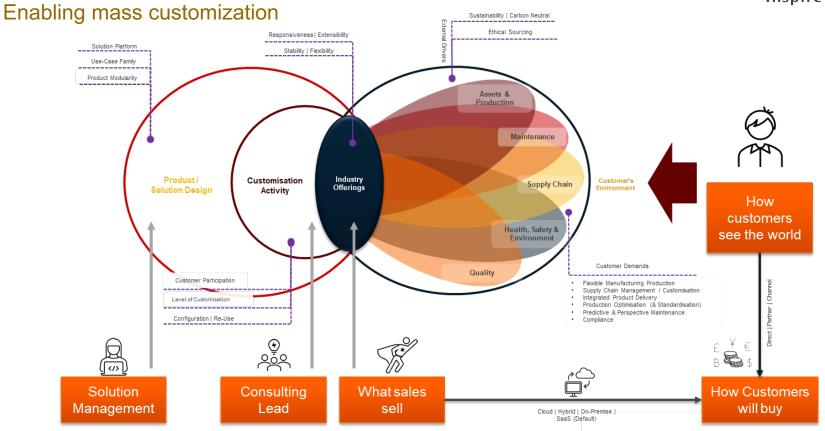
HITACHI Inspire the Next

Use Cases for the "Run-Transform" Cycle



Closing the gap and creating a path to scale

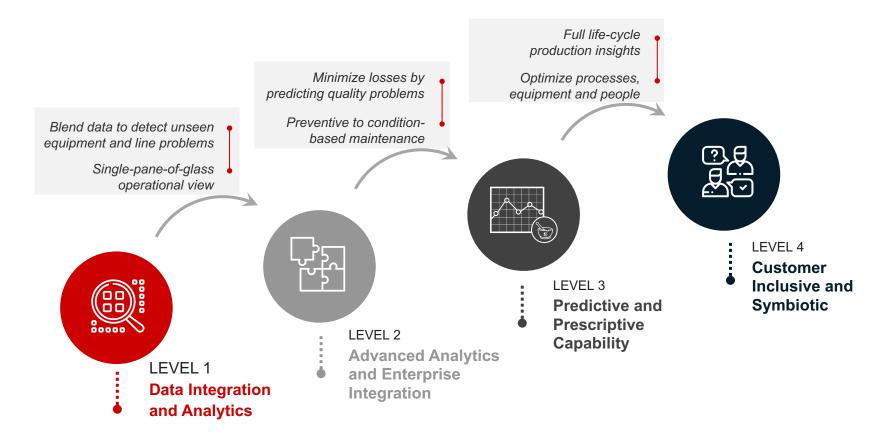




Intelligent Manufacturing Journey

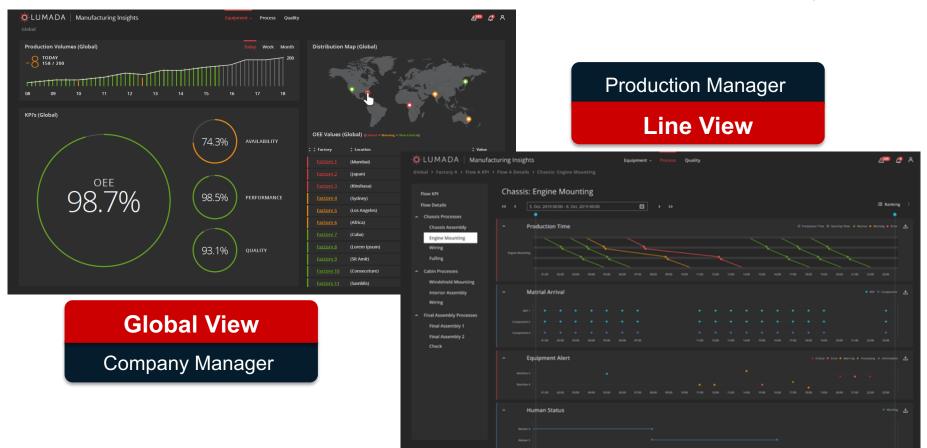
Intelligent Manufacturing Maturity Model





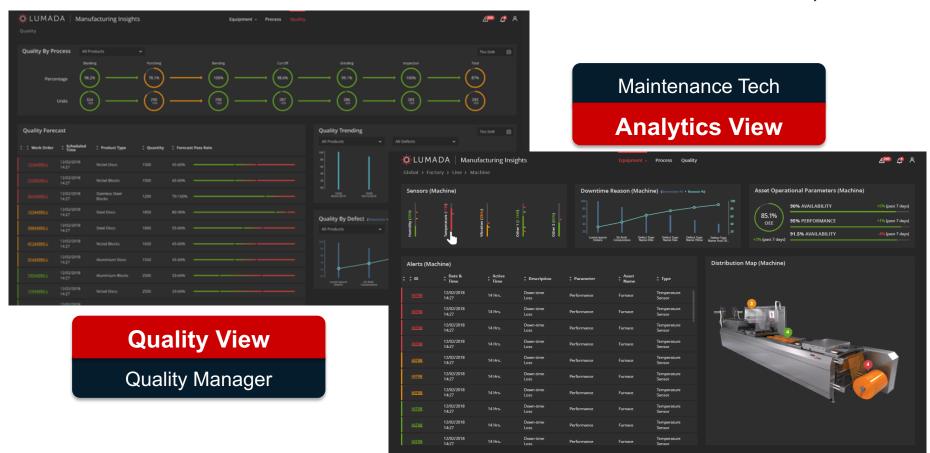
Persona Dashboard View Example 1





Persona Dashboard View Example 2





Approach to Accelerate Vision-to-Value





Preliminary
assessment
including
workshop with
leadership to
align on
business
goals,
challenges
and themes

Define and

VALUE
OPTIMIZATION

Digital Envisioning

Workshop

DIGITAL BUS STRATEGY AND MODELS

Digital Business Strategy

DIGITAL OPNS EXCELLENCE

Operations
Assessment and
Excellence

o o

MANUFACTURING EXCELLENCE

> Automation Assessment and Excellence

3

Proof of Value / Deploy / Optimize

Business Driven

.

Proof of

Value

cases with Hitachi
Vantara solution(s)
• Future-state

Analytics POV for use

- recommendations (people, process, technology)
- Value engineering (business case)
- Implementation roadmap to scale

VALUE OPTIMIZATION

Deploy and Operationalize

DIGITAL COE

Digital COE as a Service

- Deploy use cases in production
- Install scalable architecture
- Includes businessprocess improvements, change management, governance; processes for continuous innovation and Rol tracking
- Engine for proving and scaling digital initiatives as a service
- Elastic resourcing
- Idea generation and vetting
- Revenue share or as a service consumption models

Agile

Hitachi Internal Digital Transformation

The Global Lighthouse Network





Customer Case Study Accelerating Industrial 4.0 Transformation



Customer snapshot

- · A global supplier of commercial and industrial vehicle systems
- Over 30 manufacturing, applications and customer service locations
- Serving asset intensive industries; transport, construction equipment, defense, agriculture

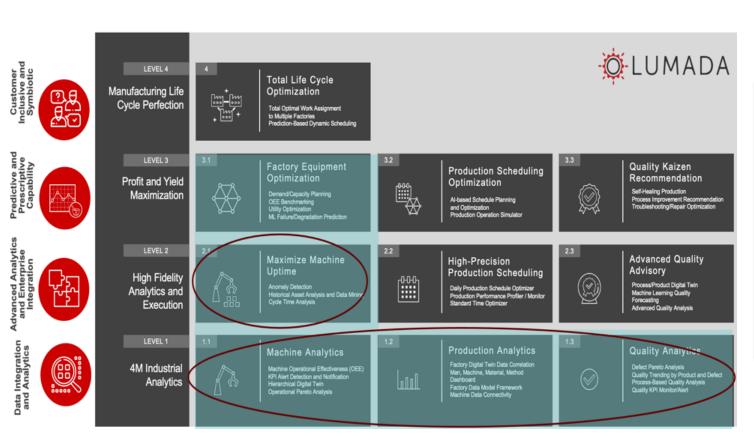


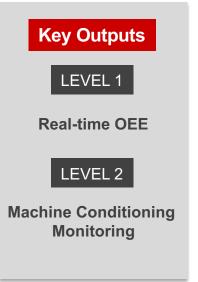
Challenges

- Downtime
- Performance issues
- Lack of real-time OEE data
- Manual route-based condition monitoring

Customer Roadmap & Approach Lumada Manufacturing Insights Portfolio

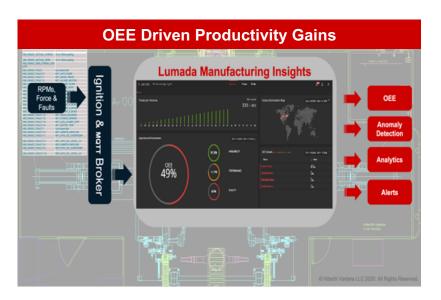


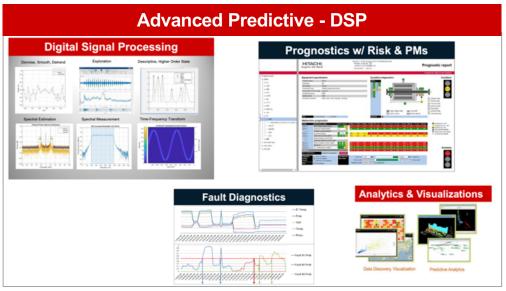




Operations/Maintenance Improvement Approach: OOB Solution



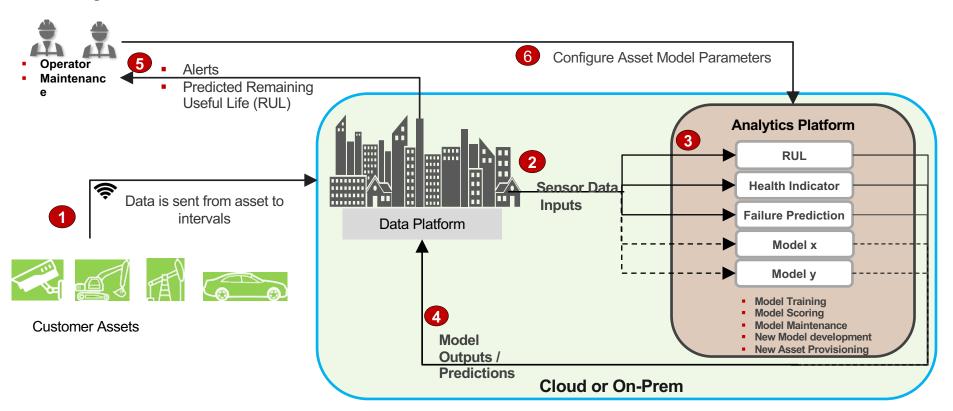




Continuous Improvement Approach: DSaaS Solution



This diagram outlines how our solution works:



Outcomes Achieved



LEVEL 2: Machine Conditioning Monitoring

MVP Design

- Online conditioning monitoring architecture: I/O modules, programmable gate arrays, real time processing, analysis software
- Control room/ dashboard with real time machine conditions and alerts Engineering/Maintenance personnel of potential future failures and/or current faults
- Workflow visibility for verification after investigation, maintenance pm planning, spare parts ordered and implementation at next maintenance interval
- History of production and uptime performance stored for root cause problem solving

Data requirements

- Machine parameter data from Fab machines to generate condition dashboard
 - Data in addition to what is currently tracked may need to be collected such as vibration, speed, position, pressure, temperature, flow, etc.
 - · Real time data processing needed

Technical requirements

IIoT platform with OPC UA native integration capability

Specific Data Acq software (FFT, Time Domain, etc.), Hardware infrastructure (cabling, ethernet switches, server, etc)

Native user-friendly UI for building dashboard

CMMS front end for workflow mgt

- · OEE:25% reduction in machine breakdown
- 2-3 point increase in OEE due to machine availability
- Labor: 25% reduction in machine downtime

Business Problem Addresse d

Accelerated Intelligent Industry 4.0

Impact

OEE 25% minor stops reduction

· Real-time OEE drill down

Real-time KPI visibility

Reduced downtime/failures

Real-time mobile monitoring

and predictive failure modes

 Increased visibility from through the line monitoring

MVP Design

- Vorne system and scanners on all machines
- A developed architecture to support online condition monitoring including I/O modules, programmable gate arrays, real time processing, analysis software
- A control room type dashboard that displays real time machine conditions and alerts
 Engineering/Maintenance personnel of potential future failures and/or current faults

Data requirements

- Part cycle times
- Downtime reason codes

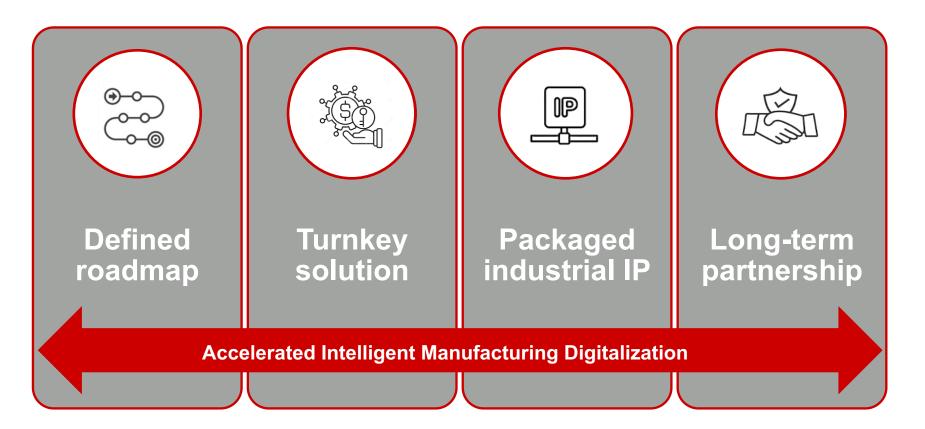
Technical requirements

- IIoT platform with OPC UA native integration capability
- Current Vorne System initially
- Digital transformation solutions provider in near term future

LEVEL 1: Real-time OEE

Fast Track SMB Industrial Digitalization Journey





Key Takeaways and Next Steps

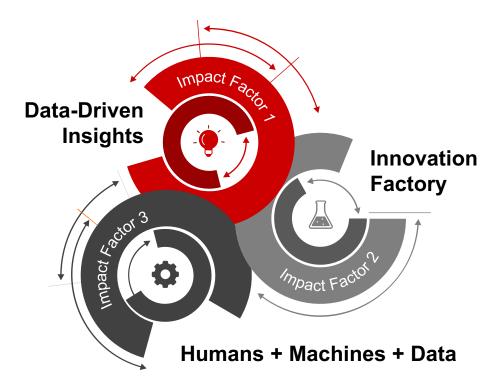


Jumpstart Your Innovation Factory

What are transformative outcomes that can accelerate operational innovation?

Drive Value Alignment

Orchestrate humans, machines and data to drive business value?



We have done it before- What can we do Together?

Thank You



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Bob Hynes

JR Automation



Johnaton Vest Hitachi Vantara



OT + IT = Perfect Partnership for IIOT

Bob Hynes Director Digital Solutions

Johnaton Vest
Director Manufacturing Practice





hitachivantara.com

JR Automation Global Capability

(acquired by Hitachi in 2019)

23 LOCATIONS

USA, France, Romania, Singapore, China

1,200,000+ FT²
Of facilities worldwide

700+ MILLION DOLLARS

In annual sales, growth ahead of market



Collaboration, Experience, Custom Solutions, Reliability & Scale

40

Years of industry experience, reliable since our 1980 founding

2900+

Employees globally providing capital equipment and services

700+

Engineers committed to developing innovative solutions

Industries



Aerospace & Defense



Construction



Food & Beverage



Amusement



Consumer Products



Heavy Equipment



Automotive



E-Commerce & Packaging



Life Sciences



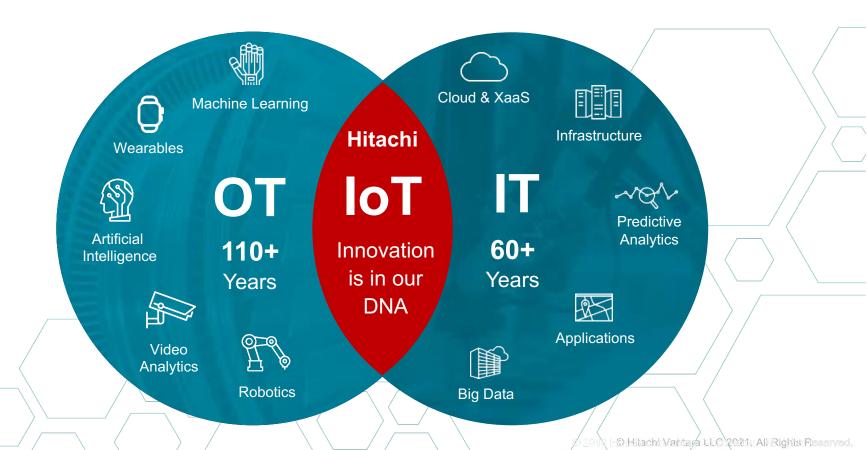
Battery & Energy



Fibers

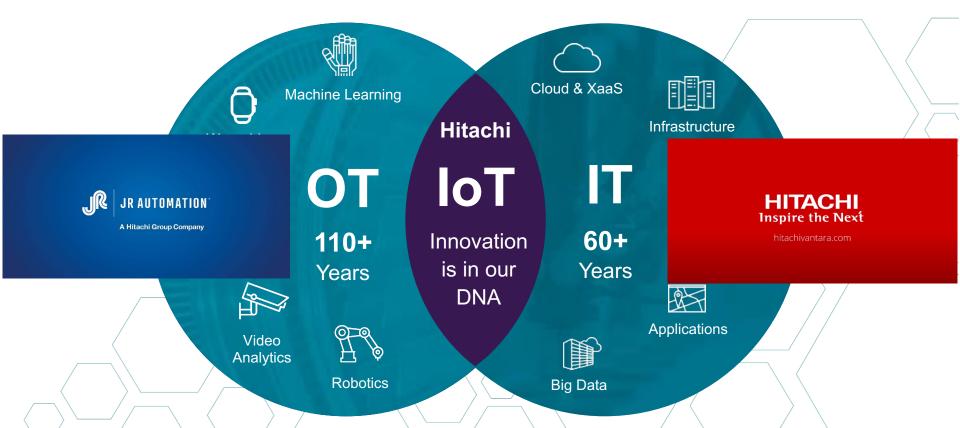
Hitachi provides a powerful combination of Operational Technology (OT) and Information Technology (IT) expertise





Hitachi provides a powerful combination of Operational Technology (OT) and Information Technology (IT) expertise





SmartAttach™

Automated Nutplate Installation System

(Patent pending)



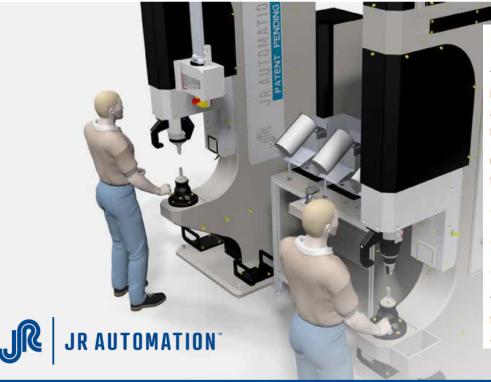


SmartAttach™

Automated Nutplate Installation System

(Patent pending)





Full Industrial IoT Capabilities

The SmartAttach Automated Nutplate Installation System is fully integrated with Lumada Manufacturing Insights, Hitachi's Al-enabled and data-driven IoT solution that allows manufacturers to optimize machine, production and quality outcomes.

Comprehensive and actionable insight is provided across a range of functions, including:

- Process Information: Cycle Time and Part-to-Part Time
- Machine Health and Key Performance Indicators
- · Anomaly Detection and Predictive Maintenance

The Lumada Manufacturing Insights solution is modular and allows for expansion and connections with SCADA and MES systems for additional scale and functionality.

THIRK, SOLVE, CIEGLE

A Hitachi Group Company

Lumada Manufacturing Insights for JRA



Machine



Dashboards







Outcomes

Visualize real time and historical sensor data and KPI's and provide threshold notifications and alarms

Machine scheduling and utilization percentages.

Detect anomalous behavior in both sides of the machine (drill and rivet)

Calculate and visualize
Manufacturing Process Time
(Cycle Time & Part to Part
Time)

Provide single view of Asset Analytics using data mining for visualization of subsystems, components and sensors